

CONSULTATIVE GROUP ON INTERNATIONAL AGRICULTURAL RESEARCH

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FROM: The Secretariat

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Consultative Group Meeting
Paris, May 25-27, 1983

Agenda Item 5

Attached is a copy of a paper entitled "Proposal to Transfer Special Projects to Core Restricted Programs". This paper is for discussion and approval by the Group under Agenda Item 5 at the May 25-27 meeting of the Group in Paris.

Attachment

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Proposal to Transfer Special Projects to Core Restricted Programs

Purpose of Paper

1. This paper contains a proposal to transfer some special projects into centers' restricted core programs, and to adjust correspondingly the centers' 1983 budgets as approved by the Group in November 1982. It is being presented by the CG Secretariat as background material for discussion and decision by the Group at its meeting on May 25-27.*

Objectives of TAC Review of Special Projects

2. At the request of the Group, expressed at its November 1982 meeting, TAC has examined the possibility and desirability of transferring special projects into core restricted programs of centers.

3. The objectives were:

- (a) to attract for 1983 and/or subsequent years additional funds from those donors whose contributions are matched to the base of total (core) contributions;
- (b) to reinforce the concept of centers' core programs by transferring into them activities which are core by nature but, because of financial circumstances or technicalities of different kinds, were either taken out of the core program or initiated and funded outside the core program; and
- (c) to give the system a better perception of the relative merits and role of special projects on the one hand and of core programs (unrestricted or restricted) on the other.

Preparation and Analysis

4. All centers were asked to provide an inventory of their existing and prospective special projects and to indicate which of these would qualify -- according to the centers' judgement -- for transfer into core restricted.

5. One hundred twenty-six projects were examined by TAC at its meeting in March 1983. In order to differentiate between special projects transferable to the core program and those not transferable, TAC considered the relationship of each project to the center's mandate, the priority of the activity in relation to the center's existing core program, and a number of other factors.

*This paper draws heavily on the discussion at TAC's 30th meeting and is in effect a joint product of the CG and the TAC Secretariats.

6. On this basis 50 projects, representing about \$12.6 million in funding in 1983, were considered by TAC to be suitable for transfer into the core programs of 10 centers, pending approval by the Group. The centers and most donors involved in each project have concurred in the transfer. In a small number of cases, projects have not yet been formally approved by donors and in these cases the transfer is recommended contingent upon donor agreement to continue the funding.

7. The list of these projects, by center, is provided in Annex I to this paper.

Limitations of the Exercise

8. This exercise represents a first in-depth look at special projects by TAC. It was TAC's opinion that, in the framework of resource allocation, special projects should be more fully integrated in the budget review process. However, TAC felt the need for more definitive guidelines and criteria for the classification of activities between restricted core and special projects.

9. In addition TAC felt that it was not in a position to foresee all the implications of such transfers into the core programs, particularly with regard to such matters as the relationship between donor and center, the status of personnel on special project funding, the degree of commitment by donors to continue to support such projects during their agreed lifetime, the impact on the balance of core programs, and the increased degree of restriction on core funding.

10. It is the sense of TAC that the special projects listed in Annex I might appropriately be classified as "restricted core" programs. It is recognized, however, that the overall question of the classification of programs of this nature needs further study, especially in view of TAC's current review of the centers' mandates and priorities. Accordingly, TAC, with the cooperation of the CG Secretariat, will conduct a thorough analysis of the centers' budgets and the issue of program classification along with the development of definitive guidelines and criteria for considering how all programs classified as "restricted core" or as "special projects" should be treated in the future. It is expected that such a study will be completed by the 34th TAC meeting (summer 1984).

Status of Projects Recommended for Transfer

11. It was TAC's opinion that the transfer of any special project to core should not, in any way, alter the nature of the existing relationship between the donor and the center with regard to the substance and lifetime of the project, the funding commitment by the donor over the agreed lifetime, the commitment by the center on delivery and reporting of products and expenses and the contractual status of the personnel whose costs are funded by special project funding.

12. If TAC's recommendations are accepted by the Group, these projects will be added to the 1983 budgets of the centers, as approved by the Group in

November 1982. The total increase will be \$12.6 million. The respective figures for 1984 through 1987, presently estimated at \$8.7 million in 1984, \$5.2 million in 1985, \$2.0 million in 1986 and \$1.6 million in 1987, will also be added to the core programs in the centers' future budgets. At the request of TAC, centers will be asked to flag these core restricted programs in future budgets.

Projects Not Recommended for Transfer

13. Most of the special projects not recommended by TAC for transfer into the core programs appeared to TAC to be obviously not of a core nature, mainly because they were intrinsically technical assistance or technology transfer, or were very country specific. In a few cases TAC decided to defer a recommendation on the transfer of a project until a closer examination could be made of the impact of the project on the direction of the core program or of its priority relative to the existing core program. In the case of WARDA, none of the existing special projects were recommended for transfer, not because of their substance but because of the special relationship of that center to the CGIAR.

Next Steps

14. The Group is asked to approve the transfer to core restricted of the projects listed in Annex I and to approve the corresponding amendments to the centers' 1983 budgets as they are indicated in Annex II. The individual donors concerned have been advised; in a small number of cases donor concurrence had not been received as of April 15.

15. The system's budget for 1983, as approved by the Group in November 1982, would consequently be increased from \$175.7 million in funding requirements at the top of the bracket to \$188.3 million and from \$165.8 million in funding requirements at the bottom of the bracket to \$178.4 million. (All of these figures are given at levels before technical adjustments made since November. These adjustments are described in the paper CG/83/08 on Current Financial Estimates.)

PROPOSED ADJUSTMENT TO THE CENTERS' 1983 BUDGETS a/

	Approved Bracket of Funding b/		Recommended Revised Bracket of Funding	
	(\$'000)		(\$'000)	
	TOP	BOTTOM	TOP	BOTTOM
CIAT	20,995	20,016	23,223	22,244
CIMMYT	26,188	24,973	26,922	25,707
CIP	10,596	10,044	11,489	10,937
IBPGR	3,887	3,661	3,887	3,661
ICARDA	20,966	19,336	21,224	19,594
ICRISAT	18,155	16,784	23,860 <u>c/</u>	22,489 <u>c/</u>
IFPRI	3,509	3,365	3,926	3,782
IITA	20,628	19,334	21,981	20,687
ILCA	11,799	11,258	12,206	11,665
ILRAD	9,824	9,302	9,824	9,302
IRRI	22,064	21,085	22,701	21,722
ISNAR	3,718	3,413	3,718	3,413
WARDA	3,340	3,211	3,340	3,211
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	175,669	165,782	188,301	178,414

a/ Expressed in terms of net requirements.

b/ As approved by the Group in November 1982 - 1982 Integrative Report, Table 5, p. 32.

c/ Including capital grants for the Sahelian Center estimated at \$2,500,000.

LIST OF SPECIAL PROJECTS PROPOSED BY TAC FOR TRANSFER INTO CORE RESTRICTED PROGRAMS

	Projected Funding (\$'000)				
	1983	1984	1985	1986	1987
<u>CIAT</u>					
1. Improvement Bean Production - Swiss Development Cooperation	452.7	450.0	450.0	450.0	450.0
2. Technology Transfer on Root and Tuber Crops - UNDP	156.2	191.0	231.3	167.6	96.6
3. International Cooperation for Technical Assistance - UNDP	50.0	160.0	160.0	-	-
4. International Tropical Pastures Production Network - IDRC	171.2	170.0	-	-	-
5. Development and Utilization of Training Methods - Kellogg Foundation	281.9	-	-	-	-
6. Auditorium - Kellogg Foundation	287.0	266.0	-	-	-
7. Blast Resistance - Rockefeller Foundation	47.5	-	-	-	-
8. Seed Training, Outreach, Research - Switzerland	739.0	750.0	750.0	-	-
9. On-Farm Research on Bean Cropping Systems - Ford Foundation	42.8	102.0	-	-	-
<u>CIMMYT</u>					
1. Tropical Wheat - UNDP	312.8	482.7	476.2	658.5	360.4
2. Services of a Computer Programmer/Agriculturist - Netherlands	138.0	130.0	153.0	-	-
3. Training - Norway	70.0	70.0	-	-	-
4. Training in On-Farm Research - Ford Foundation	47.3	-	-	-	-
5. Support for Two Postdoctoral Scholarships - Germany	91.0	131.3	65.8	-	-
6. Strengthening Data Processing and Statistical Biometrical Services - IDRC	75.0	55.0	-	-	-

	Projected Funding (\$'000)				
	1983	1984	1985	1986	1987
<u>CIP</u>					
1. Development of Training Materials - Kellogg Foundation	56.1	69.1	-	-	-
2. Technology Transfer on Root and Tuber - UNDP	114.5	138.0	199.0	181.0	155.5
3. Capital Development (Seed Storage and Irrigation) - Japan	200.0	-	-	-	-
4. Comparative Study of Demand and Potato Marketing - GTZ	13.0	-	-	-	-
5. Electrophoretic Characterization of Native Andean Cultivars - GTZ	19.5	-	-	-	-
6. Regional Development Central Africa - IFAD	490.0	340.0	340.0	340.0	340.0
<u>ICARDA</u>					
1. Faba Bean Information Service - IDRC	104.9	125.0	-	-	-
2. Lentil News and Information Service - IDRC	13.0	13.0	-	-	-
3. Farming Systems, Tunisia - IDRC	139.7	130.3	141.2	-	-
<u>ICRISAT</u>					
1. African Cooperative Program for Improvement of Sorghum & Millet - UNDP	1,688.4	1,375.0	1,472.4	-	-
2. Semi-Arid Food Grain Research and Development - USAID	312.1	-	-	-	-
3. Groundnut Improvement Program in Eastern and Southern Africa - IDRC	363.0	29.0	-	-	-
4. Rural Economic Research in Africa - IDRC	98.4	-	-	-	-
5. Sorghum & Millet Information Center - IDRC	108.4	51.6	-	-	-

	Projected Funding (\$'000)				
	1983	1984	1985	1986	1987
6. Tillage Research in West Africa - Netherlands	152.0	300.0	-	-	-
7. Capital Grants - Sahelian Center - Italy/Switzerland	*	*	-	-	-
8. Cold Tolerant Food Sorghum for Central Africa - IFAD	236.1	-	-	-	-
9. Nitrogen & Phosphorus Research in SAT - IFDC/UNDP/IFAD	247.1	52.5	-	-	-

* Under negotiation.

IFPRI

1. Research on Food System and Policies - UNDP	417.0	330.0	70.0	-	-
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IITA

1. Accelerated Research on Biological Control of Cassava Mealybug & Green Spider Mite - IFAD	400.0	100.0	-	-	-
2. Maximizing Nitrogen Fixation by Cowpea & Soybeans in Farming Systems in the Humid Tropics - UNDP	407.8	203.9	-	-	-
3. Improved Agricultural Research Systems for West Africa - Ford Foundation	150.0	124.5	-	-	-
4. Technology Transfer on Root & Tuber Crops - UNDP	150.0	168.1	161.8	160.5	186.0
5. Grain Legume Information Center - IDRC	19.0	-	-	-	-
6. Efficiency of Nitrogen Utilization in Farming Systems in the Humid Tropical Region of West Africa - Netherlands	130.0	110.5	-	-	-

	Projected Funding (\$'000)				
	1983	1984	1985	1986	1987
7. Soil Erodibility in Relation to Soil Properties & Management Practices - Belgium	61.0	67.0	-	-	-
8. Research on Nitrogen & Phosphate Fertilizer in Humid Tropical Africa - IFDC/IFAD	35.3	35.2	-	-	-
<u>ILCA</u>					
1. Alley Cropping - IDRC	49.0	28.0	-	-	-
2. Animal Production Documentation - IDRC	128.0	96.0	-	-	-
3. Livestock System Research Workshop - IDRC	25.0	-	-	-	-
4. Forage Development for Small-Scale Farming - Switzerland	205.2	223.3	101.0	-	-
<u>IRRI</u>					
1. International Network on Soil Fertility and Fertilizer Evaluation for Rice - Switzerland	198.8	204.8	229.4	-	-
2. Asian Cropping Systems Outreach - IDRC	188.9	198.6	217.0	-	-
3. ICIPE-IRRI Collaborative Research on Brown Planthopper - Australia	144.1	-	-	-	-
4. Effects of Organic Materials on Paddy Soils - GTZ	105.2	118.9	-	-	-